# Miami Film Festival

Project Title: MDC MFF General Support 2024

**Grant Number:** 24.c.ps.109.187

**Date Submitted:** Thursday, July 28, 2022

**Request Amount:** \$150,000.00

# A. Cover Page Page 1 of 12

#### Guidelines

Please read the current Guidelines prior to starting the application: 2023-2024 General Program Support Grant Guidelines

# **Application Type**

**Proposal Type: Discipline-Based** 

**Funding Category: Level 3** 

Discipline: Media Arts

Proposal Title: MDC MFF General Support 2024

# B. Contacts (Applicant Information) Page 2 of 12

### **Applicant Information**

a. Organization Name: Miami Film Festival  ${\cal S}$ 

b. DBA:

c. FEID: 59-1210485

d. Phone number: 305.237.3428

e. Principal Address: 300 NE 2nd Avenue Miami, 33132

f. Mailing Address: 300 NE 2nd Avenue Miami, 33132

g. Website: www.mdc.edu

h. Organization Type: State Community Collegei. Organization Category: Cultural Organization

j. County:MiamiDade

k. UEI: MMNSTLD3HF48

I. Fiscal Year End Date: 06/30

#### 1. Grant Contact \*

**First Name** 

**Alberto** 

**Last Name** 

Sigarroa

Phone 305.237.7794 Email asigarr1@mdc.edu

#### 2. Additional Contact \*

**First Name** 

Natalia

**Last Name** 

**Crujeiras** 

Phone 305.237.7755 Email ncrujeir@mdc.edu

#### 3. Authorized Official \*

4.1. Applicant Status			
Government - State			
4.2. Institution Type			
Cinema			
4.3. Applicant Discipli	e		
Media Arts			

**First Name** 

Last Name Harrison

305.237.3803

mharriso@mdc.edu

Malou

Phone

Email

# C. Eligibility Page 3 of 12

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# D. Quality of Offerings Page 4 of 12

#### 1. Applicant Mission Statement - (500 characters) \*

To provoke thought through film, bridge cultural understanding, endorse tolerance, and encourage artistic development, engaging audiences through world and international film premieres, new works from global masters, films from new voices, socially topical films, multidisciplinary/experimental works, Florida-made productions, and offering filmmakers a platform to develop/enhance their craft, do business with industry professionals, expand contacts, and interact with audiences.

### 2. Programming Description - (2000 characters)

Briefly describe the project or program for which you are requesting funding. If you are an LAA or SSO, please include a statement that describes the services provided to your audience (including membership) and how those services are provided.

Miami Dade College will present the 41st edition of the Miami Film Festival (The Festival) from March 1-10, 2024.

The Festival will offer a selection of the best, new international and independent works from a broad field of genres and themes, making every effort to have an artist from each film in attendance.

Films and seminars will be presented in-person and virtually.

The success of the Festival will be measured by in-person attendance, virtual link distribution, survey responses, and audience award voting results.

The 2024 Festival will include an estimated 150 films (features, documentaries, shorts) selected based on trends in international cinema, quality, availability, and audience feedback from prior years. All films, except retrospectives, must have notable premiere statuses (World, International, North America, U.S., and Florida). The Festival seeks to offer works from established and noted filmmakers, as well as up-and-coming new visionaries.

For the 2024 Festival, films will be showcased in the following categories:

CINEDWNTWN: Red carpet events featuring the year's most compelling star-driven works by international top-tier directors. Recent CINEDWNTWN films include "PLAZA CATEDRAL" (2022 Festival), "LUDI" (2021 Festival) "THE WEASEL'S TALE" (2020 Festival).

Marquee Series: For 2024, the Festival will present approximately four premiere-status films, featuring in-depth interviews with the director or actor, including a brief retrospective of their works to date. Among the personalities who have attended are Rita Moreno, Paul Schrader, Pedro Almodóvar, and Monica Bellucci.

Made in MIA/Florida Focus: This Program was expanded for the 2019 Festival, with a concentrated and successful effort to identify more than 30 noteworthy local feature, documentary and short films and their filmmakers.

Other programming categories are "Ibero-American" celebrating new works from Hispanic Americans, South and Central Americans and Spain and Portugal; "First Feature" highlighting films from first-time directors; "Documentary Achievement" honoring a selection of the best new documentaries; "Cinema 360" featuring samplings from cinema from across the globe; "Shorts Programs" presenting the best selection of short films; and "Culinary Cinema", pairing a food-themed film with a dining experience.

#### 2.1. Programming Goals (2000 characters)

Please list at least three goals associated with the project or program for which you are requesting funding.

Goals: Broad statements that are usually general, abstract, issue oriented with realistic priorities. Goals are a long-term end to which programs and activities are developed and should reflect the organization's mission statement. Goals can be listed in priority order and ranked. Sample goal: To provide residents and visitors with increased opportunities to view local art and meet local artists.

Miami Film Festivals primary goals for this project are:

- 1. To provide audiences with a selection of the year's best independent and international films in a variety of genres and topics and include filmmaker interaction with audiences as often as possible.
- 2. Host an industry-only market to allow filmmakers, sales agents, buyers and distributors to interact for the purpose of doing business.
- 3. Actively encourage local filmmaking efforts.
- 4. Expand access to films and events by offering both in-person and virtual (geofenced to US) options.

Additionally, it is a Festival priority to reach those who would not typically have the opportunity to experience international and independent films, and to interact with those who made them. Using a team of dedicated outreach professionals, the Festival seeks to inform and encourage participation from underserved audiences and specialized groups. This is achieved in partnership with community-based organizations and neighborhood groups, who are provided with their own discount code to share with their constituents. The success of these efforts is measured by the number of unique codes used for ticket orders to each program.

#### 2.2. Programming Objectives (2000 characters)

Please list the three corresponding objectives for the goals listed above.

Objectives: Specific, measurable ends that are achievable within a time frame and mark progress towards achieving goals.

Sample Objective: At least 300 residents and visitors will view local art and be invited to a "meet the artist reception"

- 1.2. Program at least 130 films representing a variety of genres and topics and at least one artist associated with each film.
- 1.3. Announce Program and market it to the general public both locally and throughout the U.S.
- 2.1. Identify at least 50 filmmakers and their films for inclusion in the Industry component. Invite their attendance, confirm same.
- 2.2. Identify at least 50 industry professionals who are interested in meeting filmmakers to discuss representation, acquisition and/or distribution. Invite their attendance, confirm same.
- 2.3. Match filmmakers and industry professionals for one-on-one meetings. Encourage networking and social event participation.
- 3.1. Select at least 15 locally-made films for inclusion in the Program.
- 3.2. Work with local film-based associations to identify at least 45 local filmmakers to participate in Q&A's relating to their films.
- 3.3. Work with local film-based associations, universities and colleges to identify at least 100 local filmmakers to participate in Industry-related events, seminars and Master Classes.
- 4.1 At least 40,000 residents and visitors will attend in-person screenings, seminars and events and at least 20,000 links to virtual programming will be generated.
- 4.2 Contract and use at least four venues and at least seven screens for in-person programming and events, and contract and use one platform for virtual programming.
- 4.3 Reach at least 100,000,000 households via promotion of the Festival, its films, seminars & Master Classes, and events through a robust marketing plan.

#### 2.3. Programming Activities (2000 characters)

Please list the project or program activities.

Activities: These are the specific activities that achieve the objectives.

Sample Activities: Work with local arts and tourism organizations to promote art shows.

Communicate with local art teachers to encourage students to attend shows. Schedule artist commentaries and news articles to promote the shows.

- 1.1. Convene a 30-person Screening Committee comprised of a cross-section of film-goers, critics and professional programmers to review all films under consideration.
- 1.2. Have all films recommended be vetted and approved by Senior Programmers, including two Co-Directors of Programming and placed in appropriate categories. Have Film Office invite films and includes parameters. Have Programmers invite artists (Festival covers flights, ground transportation, hotel stay, meals and events)
- 1.3. Develop an overall marketing and media plan with broad appeal. Develop film and eventspecific marketing plans. Disseminate.

- 2.1. Partner with a film industry association or associations interested in having their members participate in the market with the intent to establish or expand relationships and deals with filmmakers.
- 2.2. Establish the platforms needed to allow industry professionals to review films for possible collaboration.
- 2.3. Create and implement social and networking events for all attendees.
- 3.1. Offer local filmmakers reduced or free submission fees. Offer local filmmakers reduced or free industry component access.
- 3.2. Actively seek films made by local filmmakers for inclusion in the 2023 Program.
- 3.3. Maintain and expand Made in MIA categories to encourage local filmmaker participation and offer dedicated seminars and master classes to established and aspiring local filmmakers to assist in professional development.
- 4.1. Ensure all films, seminars and Master Classes are available in-person and virtually for maximum reach.
- 4.2 Ensure that all venues and virtual platforms are accessible, stable and secure.
- 4.3. Develop appropriate marketing plan, including placement in media in major US communities.

#### 2.4. Partnerships & Collaborations (2000 characters)

Describe any partnerships and/or collaborations with organizations directly related to General Programming (GPS) or the Specific Cultural Project (SCP). Discuss the responsibilities and benefits of the relationship and whether any formal agreements are in place.

Through its "Master Classes and Symposiums" component, the Festival creates opportunities for students, young and established filmmakers, and the community to learn from visiting artists via extended sessions focusing on film business, film craft, artistic exchange and artistic process. The centerpiece of this component is "Knight Heroes", spotlighting the boldest and brightest talent in film today. By offering such diverse hands-on sessions, the Festival fosters a deeper, more meaningful artist-audience engagement and serves as an enhancement to the post-screening question and answer sessions that take place after screenings. The Festival will continue its highly successful Master Class and Seminar Series by presenting one "Knight Heroes" session, several high-profile panels on the film industry and its components. The Festival will partner with FilmFlorida to offer at least two Master Classes specifically for students enrolled in MDC's School of Entertainment Design and Technology. It is important to note that MDC film students are primarily low- and middle-income youth who would not have the opportunity to study film if MDC's program did not exist.

In an attempt to offer a Festival-centric experience amidst the sprawl that is Miami-Dade County, the Festival has partnered with Miami Downtown Development Authority, and Silverspot Cinema, to create a village-like atmosphere in Downtown Miami. This includes offering a majority of screenings and events within this footprint as well as special offers to attendees from local restaurants and bars and special parking rates.

At the same time, and to address appropriate social distancing and safety concerns, as well as expanding its audience, the Festival will offer screenings and seminars virtually, partnering with Eventive to provide a strong and stable platform for anyone in the US who wishes to participate.

# E. Impact - Reach Page 5 of 12

For questions 1-6, do not count individuals reached through TV, radio, cable broadcast, the Internet, or other media. Include actual audience numbers based on paid/free admissions or seats filled. Avoid inflated numbers, and do not double-count repeat attendees.

1. What is the estimated number of events related to this proposal?
250
2. What is the estimated number of opportunities for public participation for the events?
2,760
3. How many Adults will participate in the proposed events?
90,000
4. How many K-12 students will participate in the proposed events through their school?
1,000
5. How many individuals under the age of 18 will participate in the proposed events outside of their school?
2,200

6. How many artists will be directly involved?

Enter the estimated number of professional artists that will be directly involved in providing artistic services specifically identified with the proposal. Include living artists whose work is represented in an exhibition regardless of whether the work was provided by the artist or by an institution. This

6.1. Number of artists directly involved?
400
6.2. Number of Florida artists directly involved?
150
Total number of individuals who will be engaged? 93600
7. How many individuals will benefit through media?
250,000
8. Proposed Beneficiaries of Project
Select all groups of people that your project intends to serve directly. For each group, you can select more than one answer if applicable. If your project/program served the general public without a specific focus on reaching distinct populations, then select the "No Specific Group" options.
8.1. Race Ethnicity: (Choose all that apply) *  No specific racial/ethnic group
8.2. Age Ranges (Choose all that apply): *  ☑ No specific age group.
8.3. Underserved/Distinct Groups: *  [7] Individuals with Disabilities
☑ Individuals with Limited English Proficiency ☑ Other underserved/distinct group
9. Describe the demographics of your service area. (2000 characters)  Demographics are distinct characteristics of a population. Examples include but are not limited to: age, race, ethnicity, religion, gender, income, family status, education, veteran, disability status, and employment.

figure should reflect a portion of the total individuals benefiting. If no artists were directly involved in

providing artistic services enter 0.

South Florida (Miami-Dade, Broward, and Palm Beach counties) is comprised of nearly 6,200,000 residents with a median age of 41.1 and an annual average household income of \$56,328. The area is 45.8% Hispanic, 29.7% white non-Hispanic, 19.9% Black and 4.6% Other. More than 54% of residents speak at least two languages.

Miami Film Festival patron demographics mirror the area's demographics but skew slightly higher in income and slightly older with a median age of 50.

# 10. Additional impact/participation numbers information (optional) (1500 characters)

Use this space to provide the panel with additional detail or information about the impact/participation numbers. Describe what makes your organization/programming unique.

- 11. In what counties will the project/program actually take place?
- Miami-Dade
- 12. What counties does your organization serve?
- Miami-Dade

# 13. Describe your virtual programming. Only for applicants with virtual programming. (2500 characters)

Briefly describe any virtual programming that you provide to the public. This information should include who is able to access the programming and any payment structure.

The Festival has a robust virtual component using an established, secure platform. Most films presented in theater will also be presented virtually, based upon approval by the rights holder(s). Some films may only be presented virtually, depending on terms set by the distributor. Seminars and Master Classes that are presented in-person will be recorded for subsequent viewing on the virtual platform. Some may be presented live online and also recorded for later viewing virtually.

Virtual programming will be available for viewing anywhere in the U.S. Prices will range from complimentary to \$25 plus taxes and fees, depending upon the content. Virtual pricing per link, which may be viewed by however many people are watching, will be consistent with in-person ticket pricing.

Access to virtual programming will be made available for 10 days after the in-theater presentations. Once a link is issued, the recipient may begin watching at any time within the 10 days, but once viewing has started must finish watching within 48 hours.

# 14. Proposal Impact (3500 characters)

How is your organization benefitting your community .What is the economic impact of your organization?

Organizations: Include education and outreach activities.

Solo or Individual Artists: Include any positive social elements and community engagement anticipated from the project.

The Festival's estimated annual economic impact exceeds \$3,500,000. The Festival hires more than 100 contractors; rents theaters and screens films in three to five venues; uses two major event venues, 10 medium-sized venues, and at least 30 smaller ones; hires more than 20 local technical and professional companies; rents projection, sound, and lighting equipment; hires entertainers and performers; contracts with restaurants and caterers; advertises in local, national and international media; contracts approximately 500 room nights with several major hotels; and contracts with a major virtual presentation platform for expanded viewing options. The Festival brings in more than 350 guests who stay in hotels, dine in restaurants and shop in retail outlets. Additionally, the Festival attracts other film festival-related professionals and filmmakers and has drawn an average audience of about 62,000 who enhance their festival cultural experience by staying in local hotels, dining out, attending events, and enjoying all that Greater Miami and the Beaches have to offer. Survey responses indicate that approximately 15% of visitors plan their stay in Miami around the Festival dates. Festival attendees indicate that they dine out and shop more than they would otherwise during the Festival because of the Festival's promotion. The Festival continues to contribute to Florida's economy year-round through its GEMS four-day festival in October and its monthly Miami Film Society programming. This includes bringing in filmmakers and industry professionals, offering special screenings, renting equipment and venues, and promotional deals, which encourage members to take advantage of special offers at local retailers and restaurants.

The Festival maintains an extensive database of community contacts, including community-based organizations, special-interest organizations, consuls, homeowner organizations, and schools. In addition, the Festival's community partners in each of its focus areas serve as outreach platforms for the programs and screenings in their areas. Films are identified for "pairing" with community groups (e.g., a film whose theme is based on sustainability would be paired with environmental groups and schools with sustainability programs, a film whose theme deals with autism would be paired with a non-profit whose purpose is to support and assist the families of autists). The Festival offers several specially priced deals for residents in its focus areas, complimentary tickets to MDC students, special ticket pricing for all other students, veterans and seniors.

### 15. Marketing and Promotion

15.1. How are your marketing and promoting your organizations offerings? *
☑ Billboards
☑ Email Marketing
✓ Magazine
☑ Newsletter
✓ Newspaper

otin  oti	Pay Per Click (PPC) Advertising
otin  oti	Radio
otin  oti	Organic Social Media
otin  oti	Paid Social Media
otin  oti	Television
$\Box$	Other

15.2. What steps are you taking in order to build your audience and expand your reach? (3500 characters)

How are you marketing and promoting your organizations offerings?

- 1. Advertising using print, broadcast, outdoor and on-line media. Advertising will be placed with major local media (Miami New Times, NBC6, Telemundo, and Univision), major US media (New York Times, ViendoMovies, Ocean Drive, Xfinity) international media (EuroCinema, AmericaEconomia, HBO, Robb Report), industry-specific media (Variety, LatAmCinema, IndieWire, IMDb, Hollywood Reporter) and major online platforms (Facebook, Instagram, Twitter, Yahoo, Google).
- 2. Coverage through agreements with media. This coverage will be local (NBC6, Telemundo, Univision, Miami New Times, Community News, Miami Herald, Selecta, Wire) and national / international (CNN en Espanol, HBO, HBO Latino, LatAmCinema, IndieWire, ViendoMovies, Variety).
- 3.Coverage from accredited media who come in for the Festival (Variety, IndieWire, Getty, People, Hollywood Reporter, Yahoo)
- 4. Contacting Media to cover specific films by topic, country or talent.
- 5. Marketing and Outreach, including:
  - a. Outdoor advertising (bus shelters, banners, kiosks)
- b. Postcards and flyers (general, program-specific, country-specific, genre-specific, special deals) distributed via retail outlets, street teams and Festival Distribution teams. The Festival uses a list of community partners that includes condominium associations, Consulates, special interest groups (LGBTQ+, Environmental, Advocacy Groups, Country associations, film groups, student groups)
  - c. Social Media alerts, advisories and boosts (Facebook, Instagram, Twitter)
- d. Electronic postcards and flyers (general, program-specific, country-specific, genrespecific, special deals). The Festival has access to more than 250,000 e-mails.
- e. Festival Insider (35,000 subscribers), Facebook (39,000+ friends), Twitter (32,000+ followers) and other social media.
- f. Drawings, contests and giveaways using media partners, social media, sponsors, Miami Film Society and community partners.

Advertising will begin in summer 2022 and attain greatest reach immediately before and during the actual Festival. The Festival has a media list of 1,800+ outlets. More than 250 media will be accredited for the 2023 Festival.

# F. Impact - Diversity, Equity and Inclusion Page 6 of 12

1. Describe how the facilities and proposal activities are accessible to all audiences and any plans that are in place to improve accessibility. In addition to your facility, what specific step are you taking to make your programming accessible to persons of all abilities and welcoming to all members of your community? (3500 characters)

For example, explain use of accessibility symbols in marketing materials, accessibility of facilities and programming and/or target population. You can find resources on accessibility at dos.myflorida.com/cultural/info-and-opportunities/resources-by-topic/accessibility. We encourage all applicants to include images in the support materials showing the use of accessibility symbols in marketing materials.

Miami Dade College complies with the College's Americans with Disabilities Act (ADA) policies and procedures. The College completed its most recent ADA self-evaluation in June 2018 using the National Endowment of the Arts Section 504 Self-Assessment workbook. No changes were made, since the College remains in compliance. The College strives to make its programming accessible by (1) choosing accessible performance and residency venues (including wheelchair-accessible venues); (2) ongoing staff training on ADA issues; (3) using its ACCESS disability services program to ensure that hearing- and sight-impaired guests and attendees can enjoy the programming (including providing information in multiple formats and special listening devices for the hearing impaired); and (5) collaborating with organizations and individuals that keep the Tower staff informed of the changing needs and relevant issues in their communities.

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	Yes
	ONo
3. S	Staff Person for Accessibility Compliance
	Yes
	ONo

3.1. If yes, what is the name of the staff person responsible for accessibility compliance?

Dr. Joy Ruff

2 Policies and Procedures

#### 4. Section 504 Self Evaluation

**⑤**Yes, the applicant has completed the Section 504 Self Evaluation Workbook from the National Endowment for the Arts.

OYes, the applicant completed the Abbreviated Accessibility Checklist.

ONo, the applicant has not conducted an accessibility self-evaluation of its facilities and programs.

#### 4.1. If yes, when was the evaluation completed? 6/1/2018

#### 5. Does your organization have a diversity/equity/inclusion statement?

Yes

ONo

#### 5.1. If yes include here. (500 characters)

MDC commits to providing equal access to education and employment opportunities to students, employees, and applicants for admission and employment, and to its activities for the general community, in an environment free from harassment or other discriminatory practices based upon sex, race, color, marital status, pregnancy, age, religion, national origin, ethnicity, veteran's status, disability, sexual orientation or genetic information. MDC's commitment to equal access and equal opportunity is in the policies and procedures based on provisions of federal and state laws and regulations.

# 6. Accessibility includes other factors besides physical. What efforts has your organization made to provide programming for all? (2000 characters)

Miami Film Festival is committed to only using venues with accessibility components. Most films are subtitled already and all offer closed captioning virtually, most in at least two languages (English and Spanish). The Festival's website is ADA compliant and will remain so.

Films presented at the Festival have always included a broad representation of cultures, abilities and ethnicities. For example, The Festival premiered Academy-Award© winner SOUND OF METAL in 2020 and the highly-acclaimed A STATE OF MADNESS in 2021.

The Festival remains committed to seeking ways to remain inclusive and relevant to all patrons, including the differently-abled and marginalized.

# 7. Describe the Diversity of your staff, volunteers, and board members. (1000 characters)

The Festival makes a conscious effort to have its staff and volunteers accurately reflect the diversity of the community. Team members and volunteers come from diverse geographic, cultural and racial backgrounds, representing more than 20 countries, at least four different native tongues, all ethnicities, multiple genders and sexual orientations

# G. Track Record Page 7 of 12

### 1. Organization History (2000 characters)

Briefly describe your organization's history including founding dates and significant changes in management, location, mission, etc. Also, include major accomplishments and program growth, adaptation to external factors and significant relationships and partnerships.

Since the Miami Film Festival's first edition on February 3, 1984, films have been screened in a variety of theaters throughout the greater Miami area. By the sixth Festival in 1989, the Olympia Theater at the Gusman Center had become the official residence. As the 1990s drew to a close, the administration of the Festival was transferred to Florida International University for a brief period, and then in October 2003 to Miami Dade College (MDC), where it has remained since.

MDC has led the Festival through a period of tremendous growth and expansion and shifted its event dates to annually open on the first Friday in March, and run for 10 concurrent days. The Festival's programming voice, unique among U.S. film festivals, has gained recognition for its numerous discoveries, and has given out more than \$1 million in cash awards to both established and emerging filmmakers. Official Festival venues expanded to Silverspot Cinema, MDC's Tower Theater Miami, Colony Theatre, Coral Gables Art Cinema, O Cinema and other venues. Annual attendance and media impressions have grown steadily throughout the 2010s.

In 2015, the Festival introduced the Gems Film Festival, a second permanent festival to its annual activities, a four-day event to present the "jewels" of the fall season. Gems is held annually in November.

The Festival has hosted and introduced a diverse group of filmmakers including renowned filmmakers Pedro Almodóvar, Luc Besson, Susanne Bier, Juan Carlos Campanella, Joel & Ethan Coen, Alfonso Cuarón, Alex de la Iglesia, Abel Ferrara, David Frankel, Andy Garcia, Patricio Guzmán, Werner Herzog, Steve James, Lawrence Kasdan, Spike Lee, Phil Lord, Lucrecia Martel, François Ozon, Jose Padilha, Patricia Riggen, Carlos Sorin, Morgan Spurlock, Pablo Trapero, Fernando Trueba, Liv Ullman, Paul Verhoeven, Denis Villeneuve, Margarethe von Trotta, and Wim Wenders.

Domestic U.S. theatrical distributors and broadcasters participating in the Festival have included 20th Century Fox, Warner Bros., The Weinstein Company, Sony Pictures Classics, A24, Focus Features, Fox Searchlight, Music Box Films, IFC, Sundance Selects, Kino Lorber, Oscilliscope, HBO, HBO Documentary Films, HBO Latino, and Miramax, among many others

### 2. Fiscal Condition and Sustainability (2000 characters)

Describe the fiscal condition of the organization as it relates to the successful completion of the proposal. Also describe plans to sustain the proposal activities after the grant period.

For over 50 years, Miami Dade College (MDC) has been committed to sustaining the fiscal health of its cultural programs. The Festival has access to the resources and services of the entire College. The Festival's Executive Director is committed to fiscal responsibility and conservancy. The Festival plans its income and expenses based on the prior three budget years. Funds are not expended until they are received. It continually seeks support through grants, sponsorships, and expansion of its membership program. The overall strategic plan and fiscal responsibility will ensure that the Festival's programming remains intact after the grant period. There have been no budget changes of 15% or more in the last three years, and the budget does not include any deficits.

#### 3. Program Evaluation (2000 characters)

How will you determine if your Goals and Measurable Objectives are achieved? Who will conduct the evaluation, and who will the evaluation target? What methods will be used to collect participant feedback? (Surveys, evaluation forms, interviews, etc.) When will you collect the information, and how will it be used to inform future programming?

The Festival team has several systems in place for evaluation and to inform future programming:

- 1. If work is conducted with students: The Festival asks teachers or group leaders to gather responses from their students and forward them to Festival staff, including the number of participants, whether they are new or repeat attendees and other qualitative feedback.
- 2. Audience award voting provides data that is analyzed for overall engagement (number of ballots cast as % of attendees) as well as level of satisfaction with the programming (average scores).
  - 1. Data collection at Point-of-Sale (POS) reveals primary residence location, income levels, gender, age, ethnicity, and generates data on content preferences.
- 4. Festival staff conducts surveys of film society members, filmmakers, industry participants and sponsors. Questions include how many films/events attended/viewed, overall satisfaction, high point, areas for improvement and plans to participate again.
- 5. Press reviews and/or articles are diligently collected by The Festival and Miami Dade College's Media Relations Department.
- 6. Annually, the Festival team conducts an analysis of program expenses versus income, quantifying projected and actual costs, program savings and unanticipated income opportunities.
- 3.1. Describe the expected outcomes of the project. How will you determine the success of the project? (2000 characters)

Using these evaluation methods, Miami Film Festival's expected outcomes are (1) see a 5% increase in student participation, through complimentary tickets to Miami Dade College students, discounted tickets for any student with a valid ID, complimentary tickets for classes, complimentary student admission to workshops and master classes, and increased student participation through volunteer opportunities and internships. (2) Collect a minimum

of 60% audience award votes throughout the entire program. (3) to find a more diverse membership base and audience attendance that continues to match that of Greater Miami. (4) Receive a minimum of 35% return on surveys administered through the various departments. (5) Track all impressions by festival and see an increase of a 5% in tracked impressions. (6) The annual expenses versus incomes should always maintain the organization's budget balanced. Maintaining the balance of revenue to expenses should not negatively affecting programming or operations.

## 4. Completed Fiscal Year End Date (m/d/yyyy) \* 6/30/2021

# **5. Operating Budget Summary**

	Expenses	Previous Fiscal Year	Current Fiscal Year	Next Fiscal Year
1.	Personnel: Administrative	\$352,250	\$352,250	\$352,250
2.	Personnel: Programmatic	\$75,000		\$65,000
3.	Personnel: Technical/Production			\$44,000
4.	Outside Fees and Services: Programmatic	\$130,000	\$130,000	\$130,000
5.	Outside Fees and Services: Other	\$362,500	\$350,000	\$273,250
6.	Space Rental, Rent or Mortgage	\$180,000	\$160,000	\$140,000
7.	Travel	\$25,000	\$160,000	\$200,000
8.	Marketing	\$132,831	\$150,000	\$150,000
9.	Remaining Operating Expenses	\$175,000	\$188,067	\$160,000
A.	Total Cash Expenses	\$1,432,581	\$1,490,317	\$1,514,500
В.	In-kind Contributions	\$159,175	\$360,000	\$360,000
C.	Total Operating Expenses	\$1,591,756	\$1,850,317	\$1,874,500

	Income	Previous Fiscal Year	Current Fiscal Year	Next Fiscal Year
10.	Revenue: Admissions	\$275,000	\$352,900	\$375,000
11.	Revenue: Contracted Services			
12.	Revenue: Other	\$403,500		
13.	Private Support: Corporate	\$259,000	\$356,000	\$370,000
14.	Private Support: Foundation	\$165,000	\$185,000	\$185,000
15.	Private Support: Other	\$67,500	\$320,000	\$250,000
16.	Government Support: Federal			
17.	Government Support: State/Regional	\$46,285	\$76,417	\$100,000
18.	Government Support: Local/County	\$216,296	\$200,000	\$235,000
19.	Applicant Cash			
D.	Total Cash Income	\$1,432,581	\$1,490,317	\$1,515,000
В.	In-kind Contributions	\$159,175	\$360,000	\$360,000
E.	Total Operating Income	\$1,591,756	\$1,850,317	\$1,875,000

# 6. Additional Operating Budget Information (1000 characters)

Use this space to provide the panel with additional detail or information about the operating budget. Please explain any deficits, excess revenue, or major changes to any line items or budget totals. If not applicable, then write "not applicable."

Not applicable.

#### 7. Paid Staff

Organization has no paid management staff.
OOrganization has at least one part-time paid management staff member (but no full-time)
Organization has one full-time paid management staff member
Organization has more than one full-time paid management staff member
8. Hours *
Organization is open full-time
OOrganization is open part-time
9. Does your organization have a strategic or long range plan?
<b>●</b> Yes
ONo
10. Rural Economic Development Initiative (REDI) and Underserved Waiver
<b>O</b> Yes

# H. Budget Page 8 of 12

### 1. Proposal Budget Expenses:

Detail estimated proposal expenses in the budget categories listed below. Include only expenses that specifically related to the proposal. You can find a list of non-allowable and match only expenses at dos.myflorida.com/cultural/grants/grant-programs.

The expense section contains three columns:

- a. Grant funds (these are the funds you are requesting from the state)
- b. Cash Match (these are earned or contributed funds supplied by your organization
- c. In-kind (the value of donated goods and services)
- d. Save each individual line within the budget.
- e. To update budget totals, save each page.

Do not include any non-allowable expenses in the proposal budget. (See: non-allowable expenses).

For General Program Support the Proposal Budget should match the operating budget minus any non-allowable expenses (see non-allowable expenses).

For Specific Cultural Projects the Proposal Budget expenses must equal the Proposal Budget income.

#### 1.1. Personnel: Administrative \*

#	Description		Grant Funds	Cash Match	In-Kind Match	Total
1	Executive Director		\$0	\$138,500	\$0	\$138,500
2	Director, Sponsorships		\$0	\$65,000	\$0	\$65,000
3	Director, OPerations		\$0	\$65,000	\$0	\$65,000
4	Director, Memberships		\$0	\$65,000	\$0	\$65,000
5	Marketing Strategist		\$0	\$58,000	\$0	\$58,000
_		Totals:	\$0	\$391,500	\$0	\$391,500

### 1.2. Personnel: Programmatic \*

#	Description		Grant Funds	Cash Match	In-Kind Match	Total
1	Director, Programming		\$0	\$65,000	\$0	\$65,000
		Totals:	\$0	\$65,000	\$0	\$65,000
1.3.	Personnel: Technical/Pro	duction *				
			Grant	Cash	In-Kind	
#	Description		Funds	Match	Match	Total
1	Techinical Director		\$0	\$44,500	\$0	\$44,500
		Totals:	\$0	\$44,500	\$0	\$44,500
1.4.	Outside Fees and Service	es: Progr	ammatic *			
			Grant	Cash	In-Kind	
#	Description		Funds	Match	Match	Tota
1	Co-Director, Programming		\$30,000	\$20,000	\$0	\$50,000
2	Senior Programmers (2)		\$10,000	\$10,000	\$0	\$20,000
3	Seminar Programmers		\$0	\$10,000	\$0	\$10,000
		Totals:	\$40,000	\$40,000	\$0	\$80,000
1.5.	Outside Fees and Servic	es: Other	*			
			Grant	Cash	In-Kind	
#	Description		Funds	Match	Match	Tota
1	Assistant Technical Directo	r	\$0	\$11,000	\$0	\$11,000
2	Print Traffic Coordinator		\$0	\$10,000	\$0	\$10,000
3	Film & Industry Coordinator		\$0	\$7,000	\$0	\$7,000
4	Jury Liasons (2)		\$0	\$2,000	\$0	\$2,000
5	Operations Manager		\$20,000	\$20,000	\$0	\$40,000
		Totals:	\$70,000	\$192,000	\$0	\$262,000

			Grant	Cash		
#	Description		Funds	Match	Match	Total
6	Theater Managers (6)		\$0	\$12,500	\$0	\$12,500
7	Guest Services Coordinator		\$0	\$7,000	\$0	\$7,000
8	Transportation Coordinator (2)	)	\$0	\$15,000	\$0	\$15,000
9	Event Manager		\$15,000	\$15,000	\$0	\$30,000
10	Fulfillment Coordinator		\$0	\$15,000	\$0	\$15,000
11	Publicity & Press (local)		\$10,000	\$20,000	\$0	\$30,000
12	Publicity and Press (National a	and	\$10,000	\$20,000	\$0	\$30,000
13	Social Media		\$10,000	\$15,000	\$0	\$25,000
14	Graphic Designer		\$5,000	\$15,000	\$0	\$20,000
15	Ticketing Coordinator		\$0	\$7,500	\$0	\$7,500
		Totals:	\$70,000	\$192,000	\$0	\$262,000
1.6.	Space Rental (match only)	*				
#	Description		Cash Ma	atch	In-Kind Match	Total
1	Screening Venues		\$70,	,000	\$50,000	\$120,000
2	Event Venues		\$50,	,000	\$50,000	\$100,000
		Totals:	\$120,	,000	\$100,000	\$220,000
1.7.	Travel (match only) *					
#	Description		Cash Ma	atch	In-Kind Match	Total
1	Guest Airfare, Hotel, and Grou Transportation	ınd	\$200,	,000	\$100,000	\$300,000
		Totals:	\$200,	,000	\$100,000	\$300,000

# 1.8. Marketing \*

		Grant	Cash	In-Kind	
#	Description	Funds	Match	Match	Total
1	Advertising (Traditional)	\$20,000	\$30,000	\$109,000	\$159,000
2	Advertising (social and online)	\$20,000	\$30,000	\$20,000	\$70,000
	Totals:	\$40,000	\$60,000	\$129,000	\$229,000
1.9	Remaining Proposal Expenses *				
		Grant	Cash	In-Kind	
#	Description	Funds	Match	Match	Total
1	Equipment Rental	\$0	\$15,000	\$0	\$15,000
2	Supplies	\$0	\$10,000	\$0	\$10,000
3	Insurance	\$0	\$2,000	\$1,000	\$3,000
4	Box Office Fees	\$0	\$20,000	\$0	\$20,000
5	Virtual Platform Fees	\$0	\$10,000	\$0	\$10,000
6	Screening Fees	\$0	\$25,000	\$0	\$25,000
7	Print Shipping	\$0	\$5,000	\$0	\$5,000
	Totals:	\$0	\$87,000	\$1,000	\$88,000

# 1.10. Amount of Grant Funding Requested:

\$150,000

## 1.11. Cash Match:

\$1,200,000

## 1.12. In-Kind Match:

\$330,000

## 1.13. Match Amount:

\$1,530,000

## 1.14. Total Project Cost:

\$1,680,000

#### 2. Proposal Budget Income:

Detail the expected source of the cash match (middle column) your organization will be using in order to match the state funds (first column) outlined in the expense section. Use the budget categories listed below. Do not include your grant request (first column) or in-kind (third column). Include only income that specifically relates to the proposal. The Proposal Budget income must equal to the Proposal Budget cash match in the expenses.

#### 2.1. Revenue: Admissions \*

#	Description	Cash Match	Total	
1	Ticket Revenue (all screenings and events)	\$200,000	\$200,000	
	Totals:	\$0	\$200,000	\$200,00

2.2. Revenue: Contracted Services \*

2.3. Revenue: Other \*

2.4. Private Support: Corporate \*

#	Description	Cash Match	Total	
1	Corporate Support: WarnerMedia, ViendoMovies, TV5Monde, Etc.	\$520,000	\$520,000 \$520,000	
	Totals:	\$0	\$520,000	\$520,000
2.5. F	Private Support: Foundation *			
#	Description	Cash Match	Total	
1	Knight Foundation, AHF, Etc.	\$185,000	\$185,000	
	Totals:	\$0	\$185,000	\$185,000

### 2.6. Private Support: Other \*

#	Description	Cash Match	Total	
1	Miami Film Society Memberships	\$67,000	\$67,000	
2	Private Contributions	\$53,000	\$53,000	
	Totals:	\$0	\$120,000	\$120,000

2.7. Government Support: Federal \*

2.8. Government Support: Regional \*

## 2.9. Government Support: Local/County \*

#	Description	Cash Match	Total	
1	Miami-Dade County Cultural Affairs	\$135,000	\$135,000	
2	Miami Downtown Development Authority	\$40,000	\$40,000	
	Totals:	\$0	\$175,000	\$

# 2.10. Applicant Cash \*

## 2.11. Total Project Income:

\$1,680,000

## 2.12. Proposal Budget at a Glance

Line	Item	Expenses	Income	%
A.	Request Amount	\$150,000	\$150,000	9%
В.	Cash Match	\$1,200,000	\$1,200,000	71%
	Total Cash	\$1,350,000	\$1,350,000	80%
C.	In-Kind	\$330,000	\$330,000	20%
	Total Proposal Budget	\$1,680,000	\$1,680,000	100%

# 3. Additional Proposal Budget Information (optional) (1000 characters)

Use this space to provide the panel with additional detail or information about the proposal budget. For example, if you have more in-kind than you can include in the proposal budget you can list it here.

# I. Attachments and Support Materials Page 9 of 12

Complete the support materials list using the following definitions.

- Title: A few brief but descriptive words. Example: "Support Letter from John Doe".
- Description: (optional) Additional details about the support materials that may be helpful to staff or panelists. Identify any works or artists featured in the materials. For larger documents, please indicate page number for DAC credit statement and/or logo.
- File: The file selected from your computer. For uploaded materials only. The following sizes and formats are allowed.

Content	Format/extension	Maximum
Type	FOIIIIauexterision	size
Images	.jpg, .gif, .png, or .tiff	5 MB
documents	.pdf, .txt, .doc, or .docx	10 MB
audio	.mp3	10 MB
video	.mp4, .mov, or .wmv	200 MB

MacOS productivity files such as Pages, Keynote, and Numbers are not acceptable formats. Please save files into .pdf format before submission.

#### 1. Required Attachment List

Please upload your required attachments in the spaces provided.

#### 1.1. Substitute W-9 Form

File Name	File Size	Uploaded On	View (opens in new window)
20210140 Substitute W-9.pdf	30 [KB]	5/17/2022 9:04:15 AM	View file

### 1.2. Federal 990 Form (most recently completed)

File Name	File Size	Uploaded On	View (opens in new window)
20210140 990 Exemption	619	5/17/2022 9:04:15	View file
Upload.pdf	[KB]	AM	

# 2. Support materials (required)\*

File	Title	Description	Size	Type	View (opens in new window)
MFF FLDOS Support Doc 1.pdf	Miami Film Festival 2022 Partnership Recap		7980 [KB]		View file
Miami Film Festival Support Doc 2.pdf	Miami Film Festival 2022 Press Clippings		644 [KB]		View file

2.1.

# J. Notification of International Travel Page 10 of 12

#### Notification of International Travel

In accordance with Section 15.182, Florida Statutes, the grantee shall notify the Department of State of any international travel at least 30 days before the date the international travel is to commence or, when an intention to travel internationally is not formed at least 30 days in advance of the date the travel is to commence, as soon as feasible after forming such travel intention. Notification shall include date, time, and location of each appearance.

#### 1. Notification of International Travel

☑ I hereby certify that I have read and understand the above statement and will comply with Section 15.182, Florida Statutes, International travel by state-funded musical, cultural, or artistic organizations; notification to the Division of Arts and Culture.

# K. Florida Single Audit Act Page 11 of 12

# Florida Single Audit Act

In accordance with Section 215.97(2)(a) and 215.97(8)(a), Florida Statutes, and the policies and procedures established by the Division of Arts and Culture, the grantee is required to certify annually if your organization with FEIN (insert FEIN here) expended \$750,000 or more from all combined state sources and all combined federal sources during your organization's fiscal year. If your organization has exceeded the threshold of \$750,000, your organization will be required to comply with the Florida Single Audit Act. You will be required to complete a separate certification form in dosgrants.com following the close of your fiscal year.

## 1. Florida Single Audit Act

☑ I hereby acknowledge that I have read and understand the above statement and will comply with Section 215.197, Florida Statutes, Florida Single Audit Act and the policies and procedures established by the Division of Arts and Culture.

# L. Review & Submit Page 12 of 12

#### 1. Guidelines Certification

☑ I hereby certify that I have read and understand the guidelines and all application requirements for this grant program outlined under section 265.701, Florida Statutes and incorporated by reference into Rule 1T-1.036, Florida Administrative Code.

#### 2. Review and Submit

☑ I hereby certify that I am authorized to submit this application on behalf of Miami Film Festival and that all information indicated is true and accurate. I acknowledge that my electronic signature below shall have the same legal effect as my written signature. I am aware that making a false statement or representation to the Department of State constitutes a third-degree felony as provided for in s. 817.155, F.S., punishable as provided for by ss. 775.082, 775.083, and 775.084.

# 2.1. Signature (Enter first and last name) Malou Harrison